

Joint Display Guidelines

Virgin Atlantic, Delta Air Lines, KLM & Air France



Hello. Welkom. Bienvenue

We've designed these official display guidelines to help you, our valued partner, sell our products in the very best way possible. They'll allow you to present all the information your customers expect to see correctly, so they can make their selections easily and confidently when they're shopping for a flight.

Our goal as a joint venture (JV) is to provide the same level of transparency and choice to customers, regardless of where they shop. Once you've read them through, you'll be able to display our fares, product features and benefits accurately in any customer facing channel.

To make things easier, we've divided the guidelines into two categories:



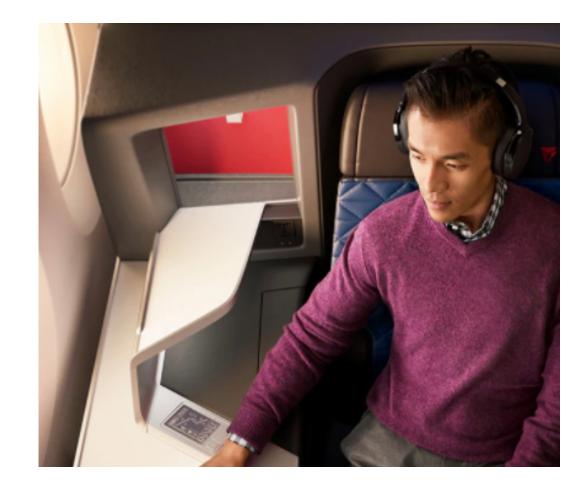
Product

You'll find clear definitions of product names, attributes and characteristics to enable customers to understand each of their unique value propositions

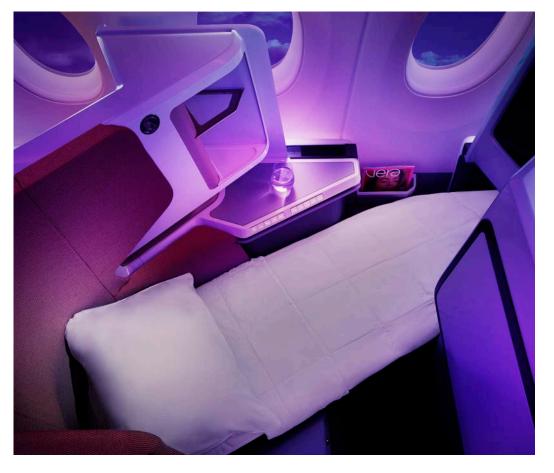


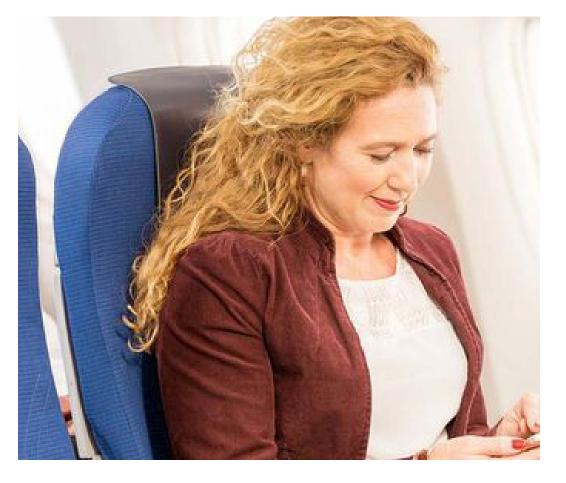
Presentation

We've included examples of how to display multiple airline products to enable customers to compare offers across flights and carriers clearly and easily











The Importance of **Product & Presentation**

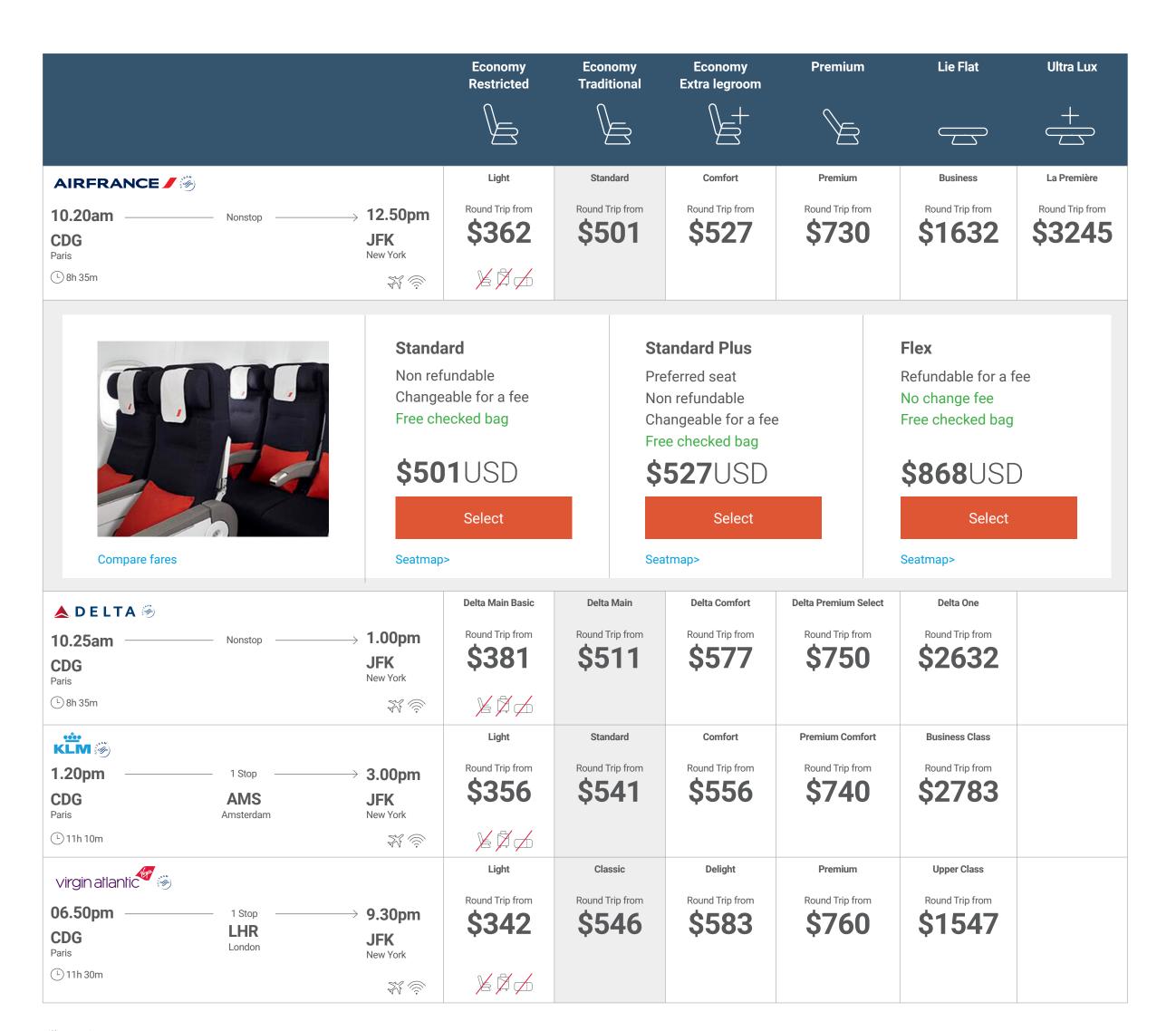
How we do that

Customers know there are multiple products available on every flight and if they are unavailable in their channel of choice customers will look elsewhere. Therefore, it is imperative that customers be presented with all relevant products at flight selection, with the ability to easily understand how each of these offers compare to each other across single and multiple carriers.

- 1. Unbiased comparison (multiple shelves) of all products by carrier at flight selection. See page 10
- The ability to show additional product offers (eg. drawers). See page 11
- Additional capabilities to display more options (eg. seat maps). See page 18
- Rich media to enhance the customer booking experience. See page 20

We understand that improving your shopping experience can take some investment. But when retailers help consumers to find the best airline products to match their needs, they will become repeat customers.

By following these display guidelines, you'll demonstrate that as a trusted partner you share our focus on meeting customers' expectations. And you'll also share the benefits.



Illustrative

Standard Plus - offered in drawers for Air France is a dynamic bundle. Please refer to the slide dedicated to "Product Bundles" for more information. Dynamic bundles can have various names, depending on the context.









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1.1 Product Names

Each of the JV carriers' branded products have been designed with their own distinct attributes and names.

Air France:

Economy Light, Economy Standard, Economy Comfort, Premium, Business, La Premiere

Delta Air Lines:

Delta Main Basic, Delta Main, Delta Comfort, Delta Premium Select, Delta First and Delta One®

KLM:

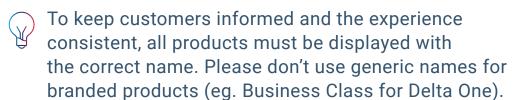
Economy Light, Economy Standard, Economy Comfort, Premium Comfort, Business Class

Virgin Atlantic:

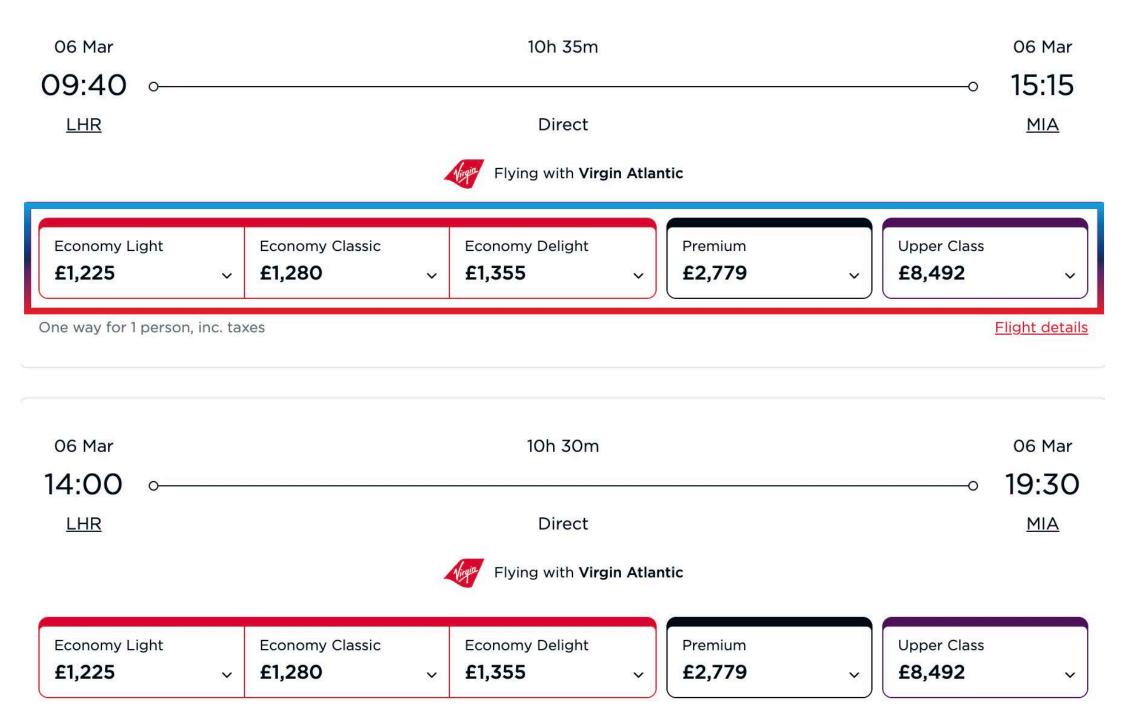
Economy Light, Economy Classic, Economy Delight, Premium, Upper Class

Each JV carrier offers additional fare options (eg. flexible, refundable) on the above products. **See Appendix**

We use these product names throughout the customer journey, including in shopping channels, at the airport and onboard the aircraft.



The correct branded product names must be used throughout the shopping process, starting at flight selection.



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1.2 Product Attributes and Restrictions

The characteristics of all JV branded products and bundles are easily identifiable through their unique brand features and corresponding product attributes, as well as colors and amenity icons.

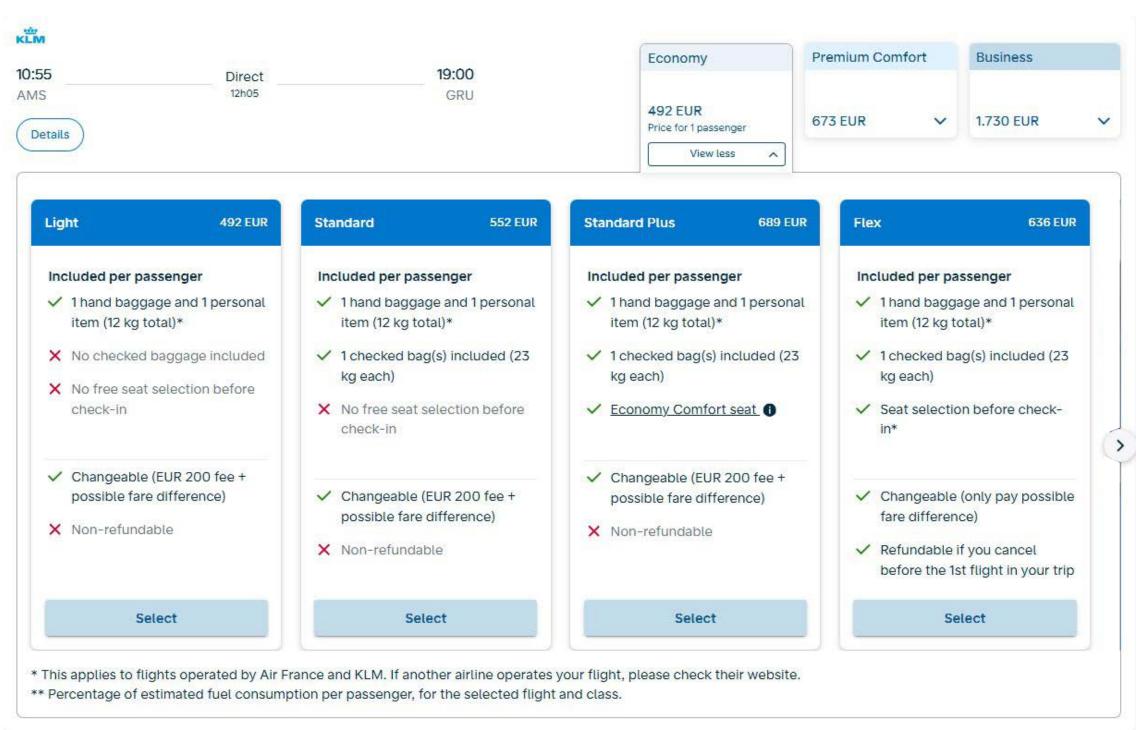
Proper descriptions and any legal restrictions must be clearly and prominently shown.

Due to the unique nature of Delta Main Basic/Economy Light, it's critical for customers to understand the attributes and restrictions of these products prior to selection.

Other products, attributes and restrictions must be presented before the final purchase.

Examples of these product attributes and restrictions are: Advance seat selection, changes, carry-on baggage, checked baggage, priority boarding, extra legroom and refundability. As these attributes can differ over time, carrier and destination, it's imperative to clearly communicate them at the time of purchase.

Product attributes, amenity icons (eg. meals and drinks, Wi-Fi, power outlet) and restrictions should be visible and highlighted in close proximity to a product's name. This can be achieved with a mouse hover pop-up, a drop-down menu or after the initial product selection.

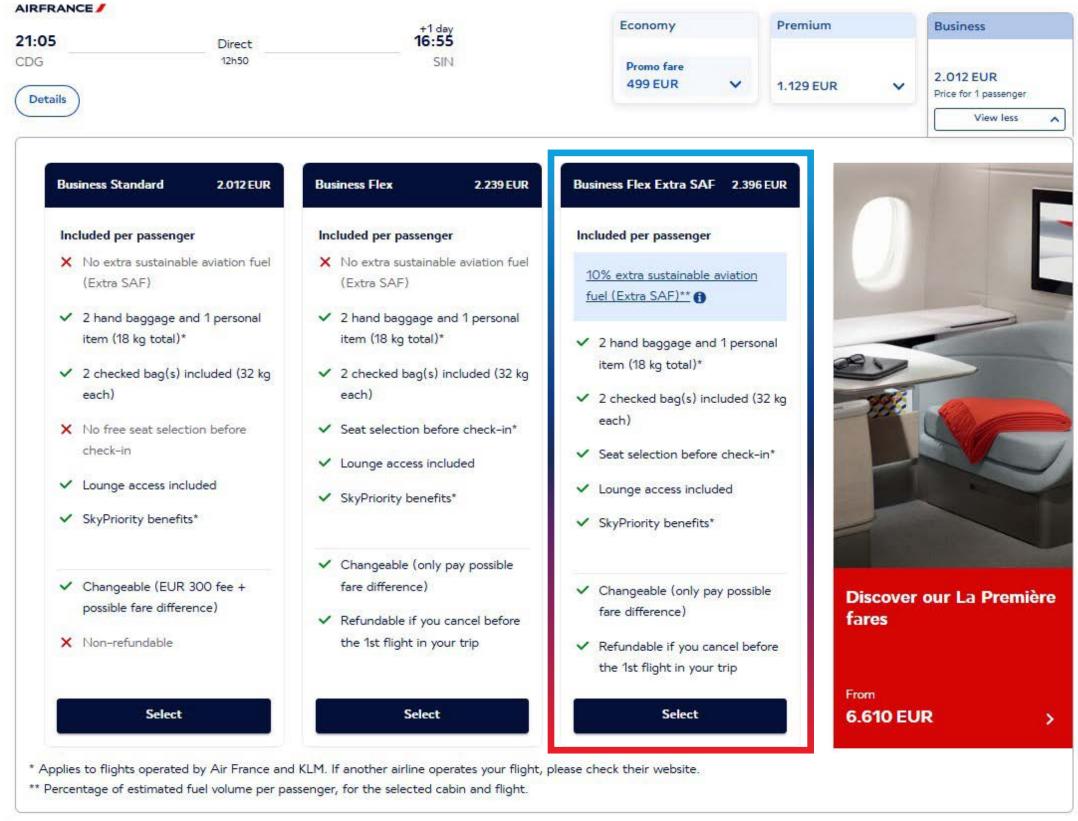


Attributes of products can differ per carrier, market and destination klm com

1.3 Product Bundles

We offer static and dynamic bundles as a new type of branded product to introduce attributes and personalize the offer, such as paid seats, checked bags or lounge access. Dynamic bundle names can vary based on content and the shopping request.

- For transparency, these bundles are to be displayed at the flight selection stage. The proper bundle names must also be used to avoid any confusion.
- By giving your customers the ability to enter their frequent flyer number, you can ensure that their preferences and benefits are taken into account (such as seat and bag discounts in bundles).



Business Flex Extra SAF column is a dynamic bundle and the other two are static bundles

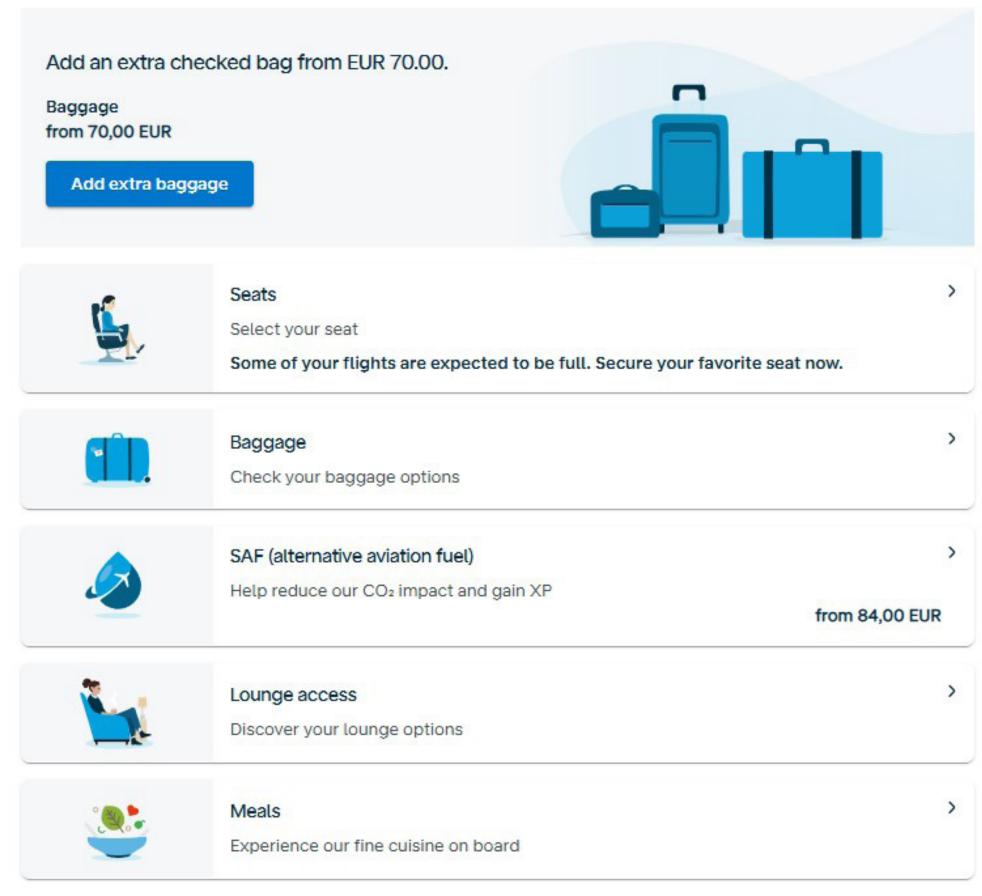
Airfrance.com

1.4 Ancillary Products

JV customers can also choose to personalize their flight by buying separate ancillary products, like paid seats and bags, instead of a product bundle. Ancillary products should be made available in the booking flow.

Enrich your trip

Choose your extras upfront to ensure the perfect start to your journey.



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1.5 Displaying the Operating Carrier

Our joint venture partnership provides customers with expanded global access in a single transaction. This can mean one JV carrier selling a ticket on another JV carrier. It's very important that customers understand the unique brands and differences between the JV partners, and which joint venture partner airline will be operating their flight.



Using the correct branded product name of the operating carrier - not the marketing carrier throughout the shopping process will ensure customer awareness.

			Economy	Economy	Economy	Premium	Lie Flat	Ultra Lux
			Restricted	Traditional	Extra legroom	r remum	Lic i idt	Ollia Lux
					+			+
AIRFRANCE / 🗒			Light	Standard	Comfort	Premium	Business	La Première
10.20am ————————————————————————————————————	Nonstop ————	→ 12.50pm JFK New York ※ ※	Round Trip from \$362	Round Trip from \$501	Round Trip from \$527	Round Trip from \$730	Round Trip from \$1632	Round Trip from \$3245
▲ DELTA 🖗			Delta Main Basic	Delta Main	Delta Comfort	Delta Premium Select	Delta One	
10.25am — CDG Paris	Nonstop ————	——→ 1.00pm JFK New York	Round Trip from \$381	Round Trip from \$511	Round Trip from \$577	Round Trip from \$750	Round Trip from \$2632	
(L) 8h 35m		***************************************						
KLM 👸			Delta Main Basic	Delta Main	Delta Comfort	Delta Premium Select	Delta One	
10.25am CDG Paris	Nonstop —	→ 1.00pm JFK New York	Round Trip from \$381	Round Trip from \$511	Round Trip from \$577	Round Trip from \$750	Round Trip from \$2632	
Operated by Delta Air Lines		**						
virgin atlantic			Light	Classic	Delight	Premium	Upper Class	
06.50pm — CDG Paris	1 Stop LHR London	9.30pm JFK New York	Round Trip from \$342	Round Trip from \$546	Round Trip from \$583	Round Trip from \$760	Round Trip from \$1547	
(L) 11h 30m		₹ 🥞						

Illustrative

KLM marketed DL operated



2.1 Comparison Displays

Our customers expect transparency and choice when they shop for flights, and to do that, they must be able to view and compare all airline products clearly in a single shop.

You can use your discretion in determining shelf definitions, as long as they create unbiased and accurate product comparison across carriers.



On the flight selection page, you should show multiple products which can be compared to similar product products which can be compared to similar product types across other carriers. Additional products should be displayed at some point in the shopping flow.



Use shelf display logic to show all available products at this stage.

See Appendix

	Economy Restricted	Economy Traditional	Economy Extra legroom	Premium	Lie Flat	Ultra Lux
			L +			+
AIRFRANCE / 💮	Light	Standard	Comfort	Premium	Business	La Première
10.20am — Nonstop — 12.50pn CDG Paris □ 8h 35m Nonstop — 12.50pn New York New York	Round Trip from \$362	Round Trip from \$501	Round Trip from \$527	\$730	Round Trip from \$1632	Round Trip from \$3245
▲ DELTA 🖗	Delta Main Basic	Delta Main	Delta Comfort	Delta Premium Select	Delta One	
10.25am — Nonstop — 31.00pm CDG Paris Nonstop — JFK New York	Round Trip from	Round Trip from \$511	Round Trip from \$577	Round Trip from \$750	Round Trip from \$2632	
□ 8h 35m	× Z A					
KLM ※ 1 20pm	Light Round Trip from	Standard Round Trip from	Comfort Round Trip from	Premium Comfort Round Trip from	Business Class Round Trip from	
1.20pm 1 Stop 3.00pm CDG AMS Amsterdam JFK New York	\$356	\$541	\$556	\$740	\$2783	
① 11h 10m						
virgin atlantic 💮	Light	Classic	Delight	Premium	Upper Class	
06.50pm 1 Stop → 9.30pm CDG LHR JFK Paris London New York	Round Trip from \$342	Round Trip from \$546	Round Trip from \$583	Round Trip from \$760	Round Trip from \$1547	
□ 11h 30m	× Z					

Illustrative

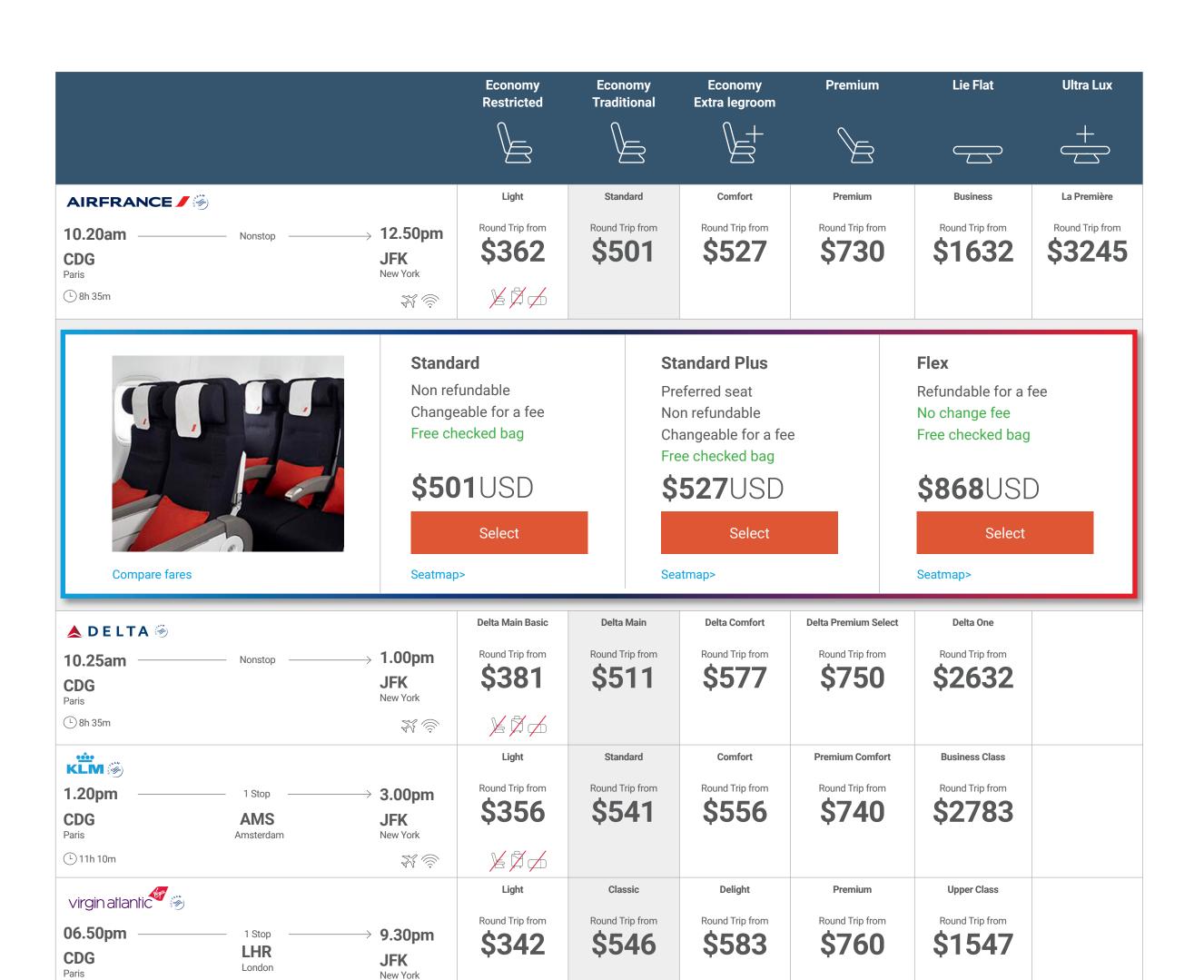


2.2 Drawers

We offer different branded products and bundles (eg. products with additional attributes like preferred seats, checked bags, meals, Wi-Fi or lounge access) in each cabin.

These products should be displayed in shelves at flight selection, or in "drawers" that expand below the respective branded fare product. This allows the customer to see the maximum amount of available offers on the flight selection page, while maintaining cross-carrier comparability.

Alternately, you may offer these products on the next page immediately after flight selection.



^L 11h 30m

Standard Plus - offered in drawers for Air France is a dynamic bundle. Please refer to the slide dedicated to "Product Bundles" for more information. Dynamic bundles can have various names, depending on the context.

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2.3 Displaying Delta Main Basic/Economy Light

Delta Main Basic or Economy Light is for customers who are willing to choose a more restrictive product for a lower price.



One way to clearly indicate that these are more restricted fares is to add prominent badges (eg. No changes).

			Economy Restricted	Economy Traditional	Economy Extra legroom	Premium	Lie Flat	Ultra Lux
AIRFRANCE /			Light	Standard	Comfort	Premium	Business	La Première
10.20am ————————————————————————————————————	– Nonstop ———	——— 12.50pm JFK New York	Round Trip from \$362	Round Trip from \$501	Round Trip from \$527	Round Trip from \$730	Round Trip from \$1632	Round Trip from \$3245
¹ 8h 35m		* *						
▲ DELTA 🖗			Delta Main Basic	Delta Main	Delta Comfort	Delta Premium Select	Delta One	
10.25am CDG Paris	– Nonstop ———	——→ 1.00pm JFK New York	Round Trip from \$381	Round Trip from \$511	Round Trip from \$577	Round Trip from \$750	Round Trip from \$2632	
L 8h 35m		₹						
KLM 🌦			Light	Standard	Comfort	Premium Comfort	Business Class	
1.20pm CDG Paris	- 1 Stop AMS Amsterdam		\$356	\$541	Round Trip from \$556	\$740	\$2783	
^L 11h 10m		*						
virgin atlantic 👸			Light	Classic	Delight	Premium	Upper Class	
06.50pm CDG Paris L 11h 30m	– 1 Stop – – – LHR London	→ 9.30pm JFK New York ※ ※	Round Trip from \$342	Round Trip from \$546	Round Trip from \$583	\$760	Round Trip from \$1547	

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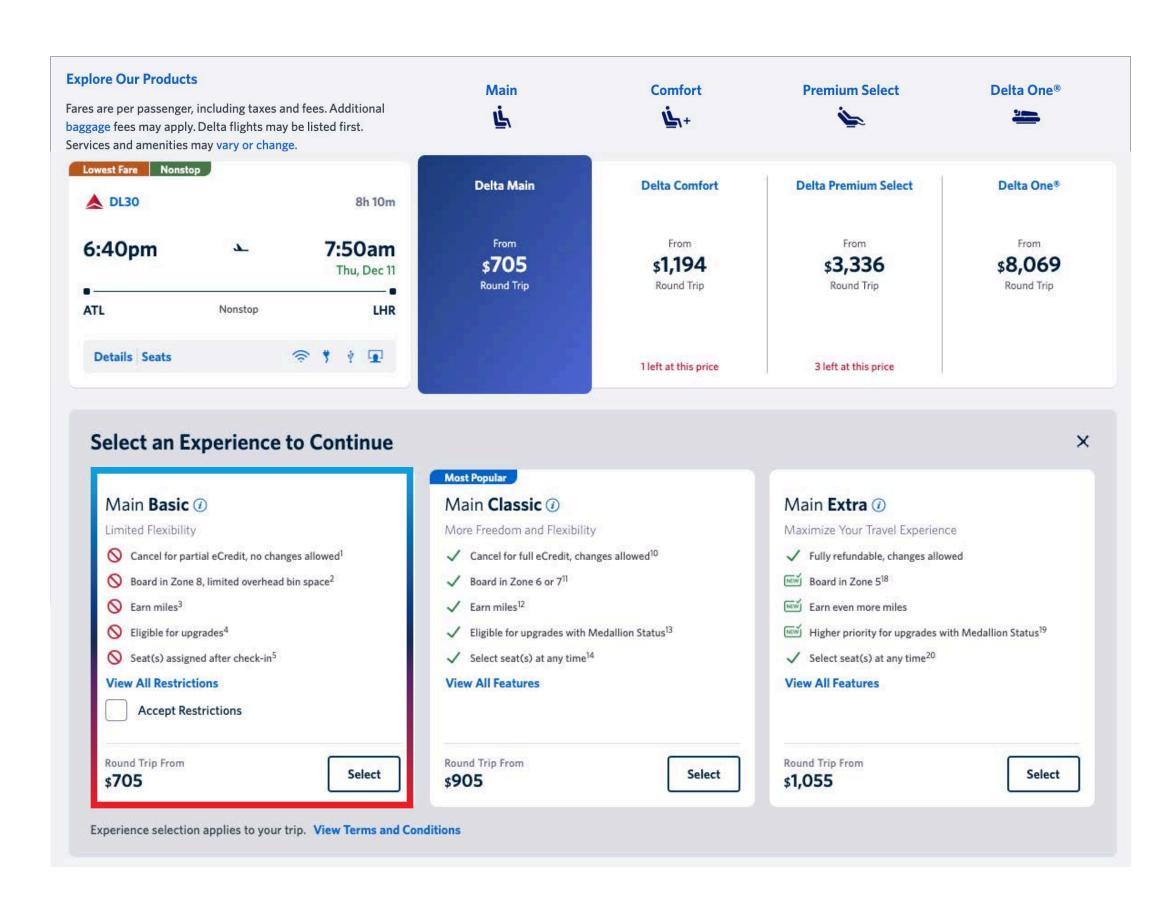


2.4 Delta Main Basic/ Economy Light Reconfirmation

One of the most important features of the Delta Main Basic/ Economy Light product offering is the acknowledgement of restrictions.

Clearly explaining that these are more restrictive products, and providing one or more alternatives, is essential to ensuring customer awareness and purchase satisfaction.

- The restrictive features of Delta Main Basic/Economy Light must be clearly communicated before initial product selection and prior to booking.
- An alternative product selection should also be offered in case the customer wishes to purchase a less restrictive product than Delta Main Basic/ Economy Light.



delta.com



2.5 Airline Names and Logos

For peace of mind and consistency, customers shopping for JV flights must see the same, correct logos and branding of the airlines across all channels.

It's critical that the carriers' respective trade names and trademarks are displayed clearly and in accordance with each carrier's brand guidelines. If you need further guidance or access to logo files, visit the airline's brand support page or contact your account manager.

news.delta.com/delta-logos-brand-guidelines

flywith.virginatlantic.com/gb/en/partner-hub.html

afkl.biz











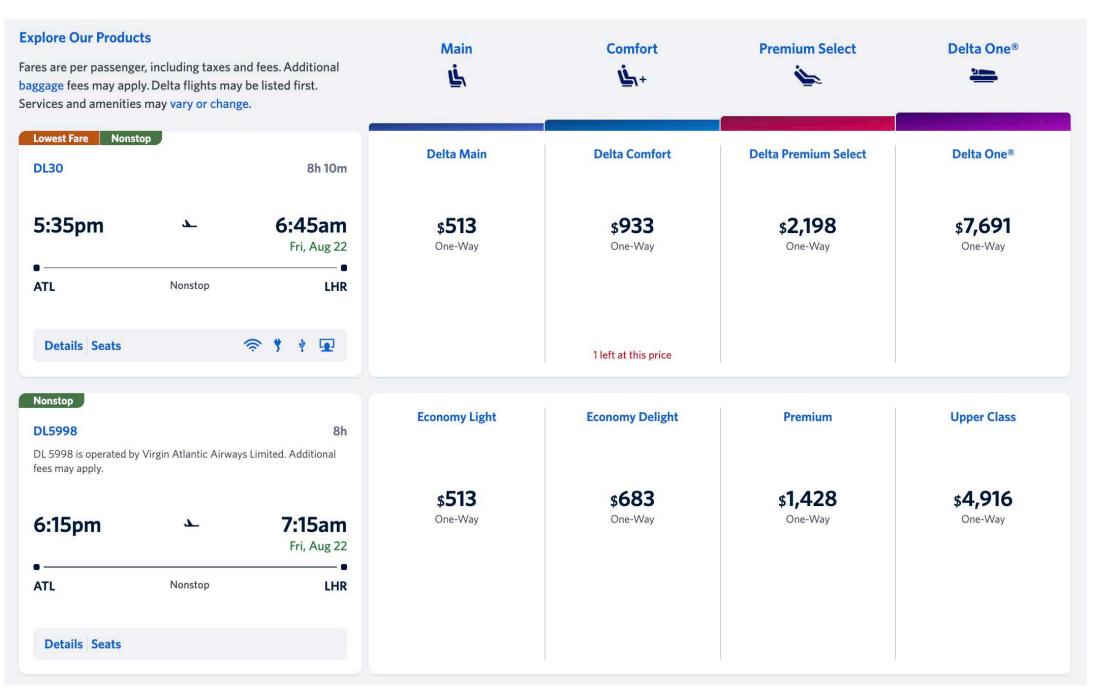
2.6 Flight Identifiers

A customer's purchase decision may center around specific flight information details, so it's vital that such details be displayed correctly. Material flight information includes the following:



All flights must be displayed at flight selection with complete and correct flight information.

- Flight numbers
- Origin and destination airports
- Departure and arrival time
- Non-stop vs connecting itineraries
- Connection layover time
- Operating carrier and marketing carrier
- Government restrictions



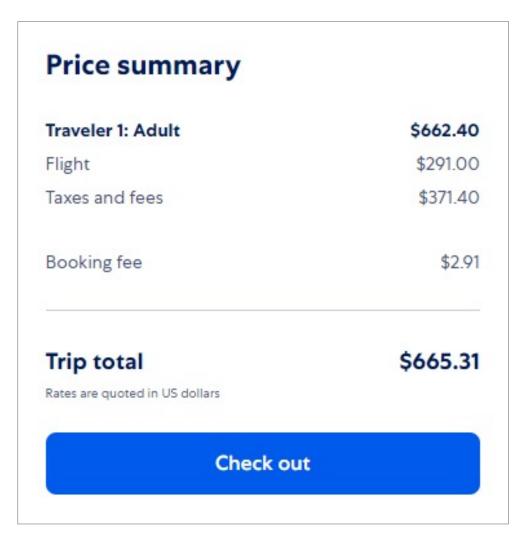
delta.com



2.7 Price Information

The price displayed should be the total price for the product, with no hidden fees.

Each part of the total price of the product must be clearly itemized and displayed to the customer so that they can identify the flight product, taxes and booking fees.



Illustrative



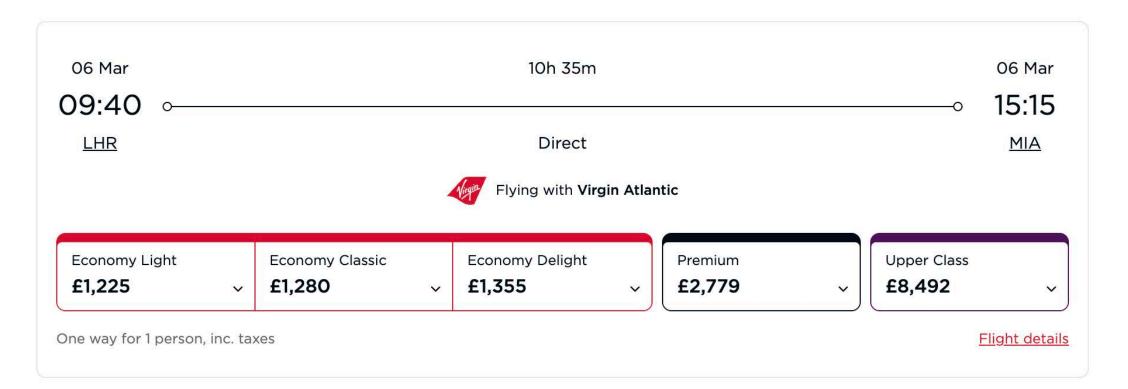
2.8 Sort and Filter Options

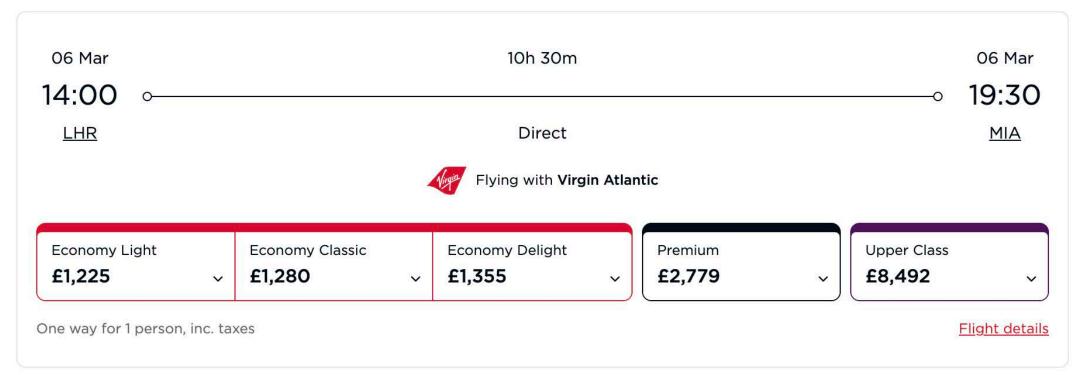
Your default sorting should be to the customer's advantage (for instance by travel duration) and airline neutral.



own needs, for example: Customers should be able to sort and filter for their

- Travel duration
- Direct flights or number of stops
- Preferred airline(s) chosen by the customer
- Cabin
- Attribute based shopping allows customers to personalize their search and only see results that suit their specific needs, saving them time and giving them confidence in their selection.





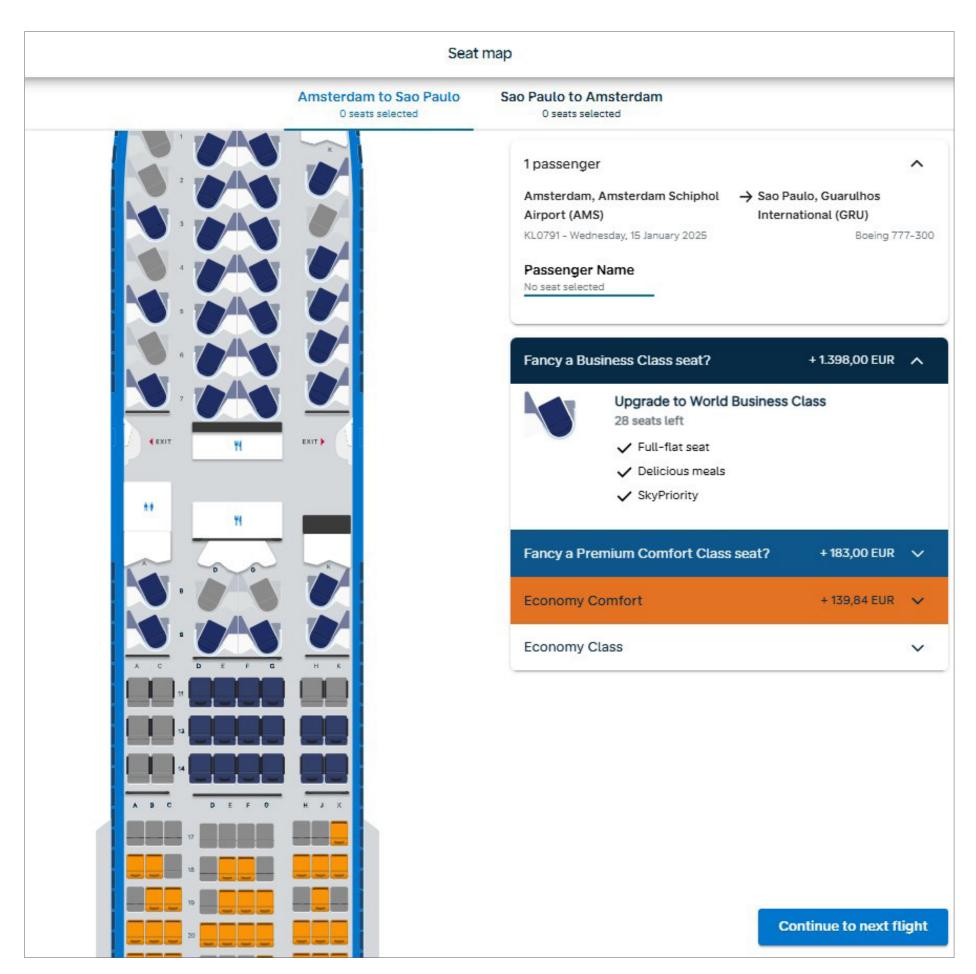
virginatlantic.com



2.9 Seat Maps

Customers appreciate being able to view actual seat availability and select their seats early in the booking flow. Viewing a seat map gives customers the opportunity to validate their initial choice by displaying all branded products and associated amenities on their flight.

- A seat map feature should be made available to the customer in the shopping flow, displaying the available and unavailable seats of the chosen product.
- In addition to the above, the seat map should show all seats and products, and provide the customer the option to change the initial product selection. Furthermore, the seat map feature should display the amenities of the branded products.
- Enhanced seat representations within the seat map help drive increased cabin upsells.



klm.com

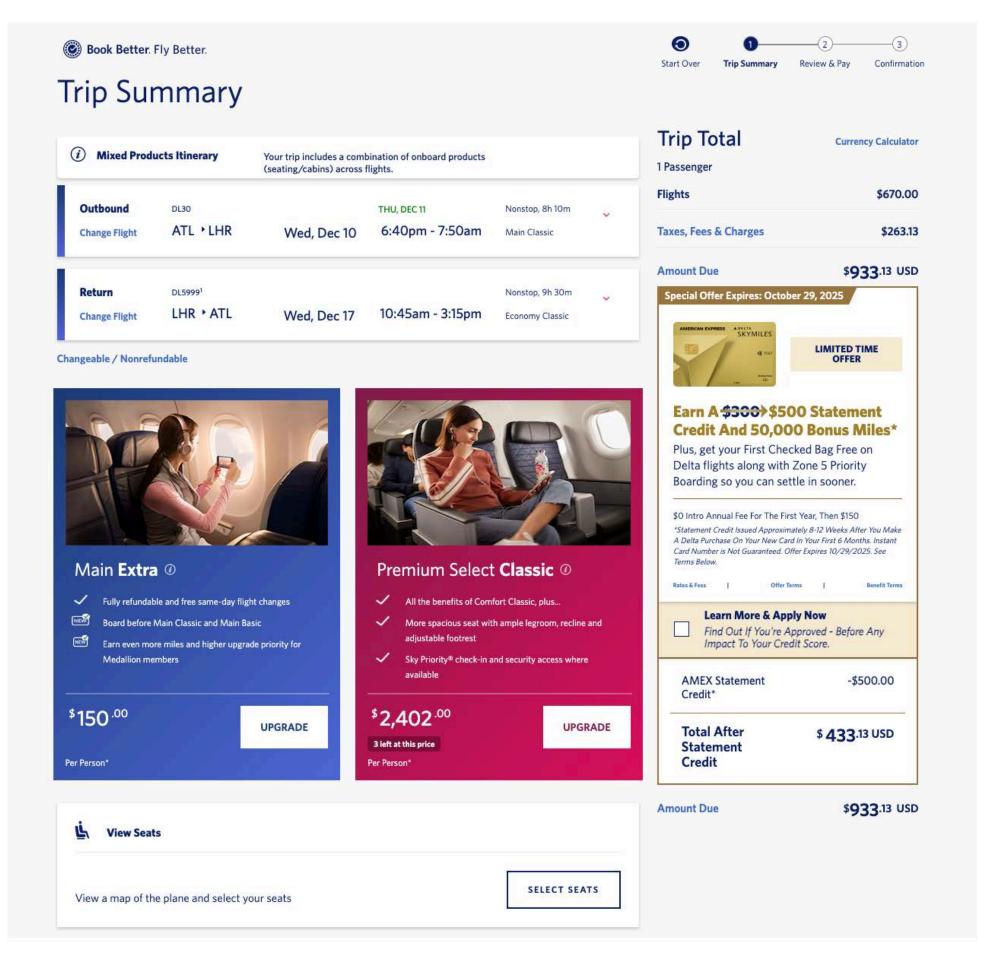


2.10 Product Confirmation

When shopping for flights, customers need to be able to find the experiences that best fit their needs. To do that, you must not only provide them with a full range of products at the initial flight selection, but also show at least one additional branded product later during the booking path. This gives them the opportunity to confirm their original selection or modify their choice.

An additional branded product must be displayed at least once during shopping, giving customers an opportunity to view more than one product and confirm their choice.

All branded products should be displayed at flight selection so customers are able to view the full suite of available products. Additional options should be presented to customers after flight selection to confirm their choice.



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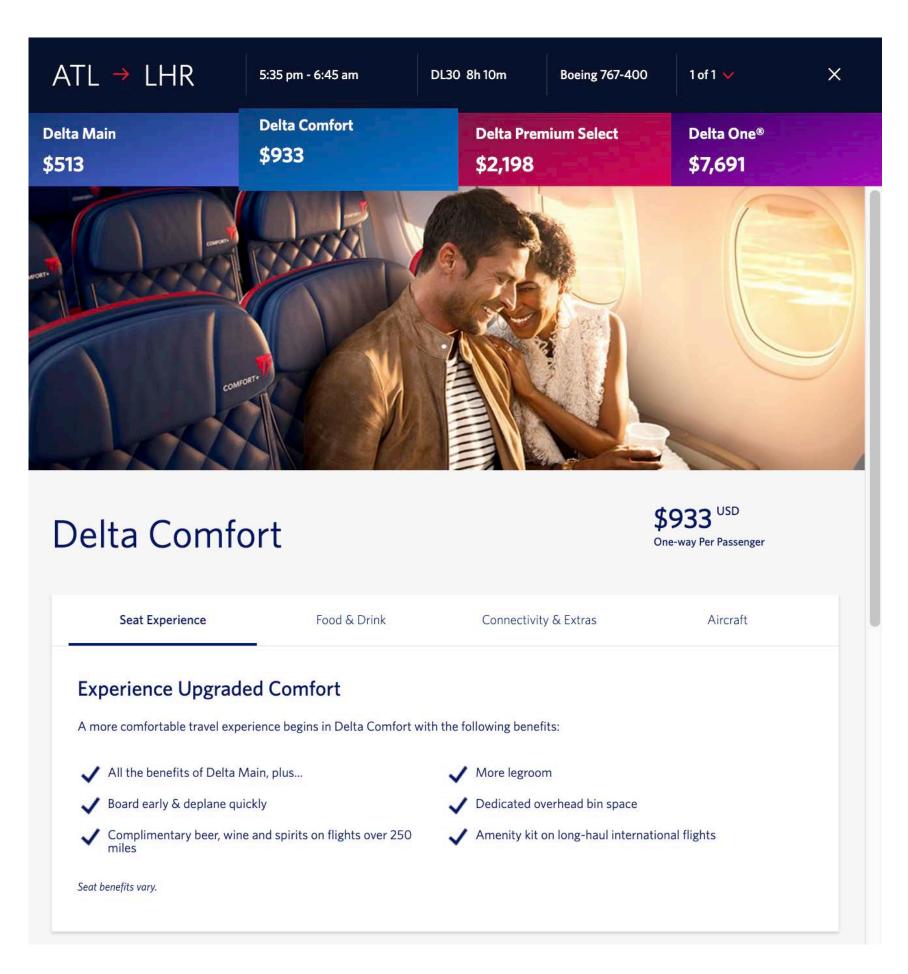


2.11 Rich Media

We're visual beings, and customers are increasingly reliant on imagery and video to help facilitate their buying decisions. We've created dedicated rich media content for branded products, ancillary products, airport dedicated services, and more to help your customers better understand the options available to them. This media includes photography, animation, movies, and infographics, and provide additional information to customers on our cabins, product attributes, and inflight amenities.



By visually enhancing your shopping processes you can remind customers of the benefits associated with products available, and increase their engagement.



delta.com



2.12 Corporate Experience

Corporate travelers often have different needs and requirements when it comes to choosing and purchasing flights. If corporate travelers are a substantial percentage of your customer base, you'll need to adapt your shopping experiences accordingly.



Corporate policy

When thinking about which products to display, it's important to respect corporate travel programs with clear labeling of which products are 'in' and 'out' of policy. For example, many businesses don't allow travelers to book Delta Main Basic or Economy Light.

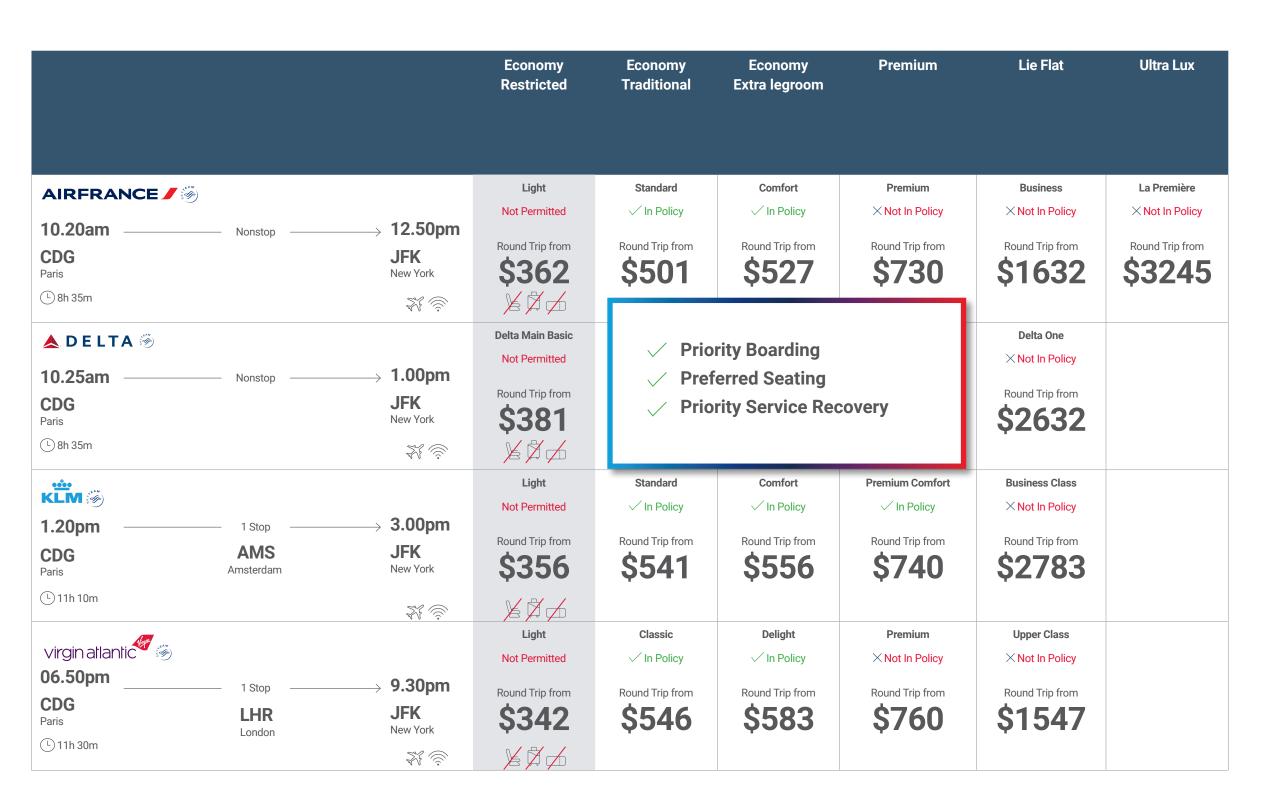


Corporate benefits

Corporate benefits programs include many unique offers, which are available to all customers with a valid Corporate ID.

Three important benefits to highlight are:

- Priority boarding*
- Preferred seating / free seat selection
- Priority service recovery (corporate rebooking)



Illustrative



^{*} Not available on Virgin Atlantic

3.0 Benefits to Retailers

Thank you for taking the time to read our joint venture display guidelines. By following them closely, you'll achieve a 'best in class' shopping experience that customers enjoy and will return to again and again.

Transparency: Customers will see clear and consistent offers and related information across all channels, increasing customer trust and reducing confusion and purchase dissatisfaction.

Best-In-Class Experience: Enhanced shopping displays enable industry leading retailing, selling products and services that fully meet customers' varying needs.

Relevance: Offering the full suite of products and ancillaries throughout the shopping experience will ensure you remain a viable and relevant retailer for your customers.







Joint Display Guidelines

Appendix



Airline Branded Products

Airline	Air France	Delta Air Lines	KLM	Virgin Atlantic
	Economy Light	Delta Main Basic	Economy Light	Economy Light
	Economy Standard	Delta Main Classic	Economy Standard	Economy Classic
Faanamy	Economy Flex	Delta Main Extra	Economy Flex	Economy Classic Flex
Economy		Delta Comfort Basic		
	Economy Comfort	Delta Comfort Classic	Economy Comfort	Economy Delight
		Delta Comfort Extra		Economy Delight Flex
	Premium Light		Premium Comfort Light	
Premium	Premium Standard	Delta Premium Select Classic	Premium Comfort Standard	Premium
	Premium Flex	Delta Premium Select Extra	Premium Comfort Flex	Premium Flex
First Class		Delta First Classic		
(Short and Medium Haul)		Delta First Extra		
	Business Light		Business Light	
Business	Business Standard	Delta One Classic	Business Standard	Upper Class
	Business Flex	Delta One Extra	Business Flex	Upper Class Flex
	La Premiere Standard			
First Class (International Long Haul)	La Premiere Semi Flex			
(La Premiere Flex			

Shelf Display Definition Example

	Shelf 1	Shelf 2	Shelf 3	Shelf 4	Shelf 5	Shelf 6
Description	Economy Restricted	Economy Traditional	Economy Extra Legroom	Premium	Lie-Flat	Ultra Lux
Definition	Seat Pitch < 34 with Restrictions Examples: no seat assignment, no changes, no carry- on bag or other restrictions as compared to Economy Traditional	Seat Pitch < 34	Seat Pitch > 34	Dedicated Cabin, Recliner Seat	Dedicated Cabin, Lie-Flat Seat	Second Dedicated Cabin with Lie-Flat Seat



Airline Names and Logos



























KLM Premium Comfort

BUSINESS

PREMIUM







LA PREMIERE /





Joint Display Guidelines

Thank You

